



**UNIQA Group**

**Growth doesn't wait!**

**27 April 2012**

**Andreas Brandstetter, CEO**

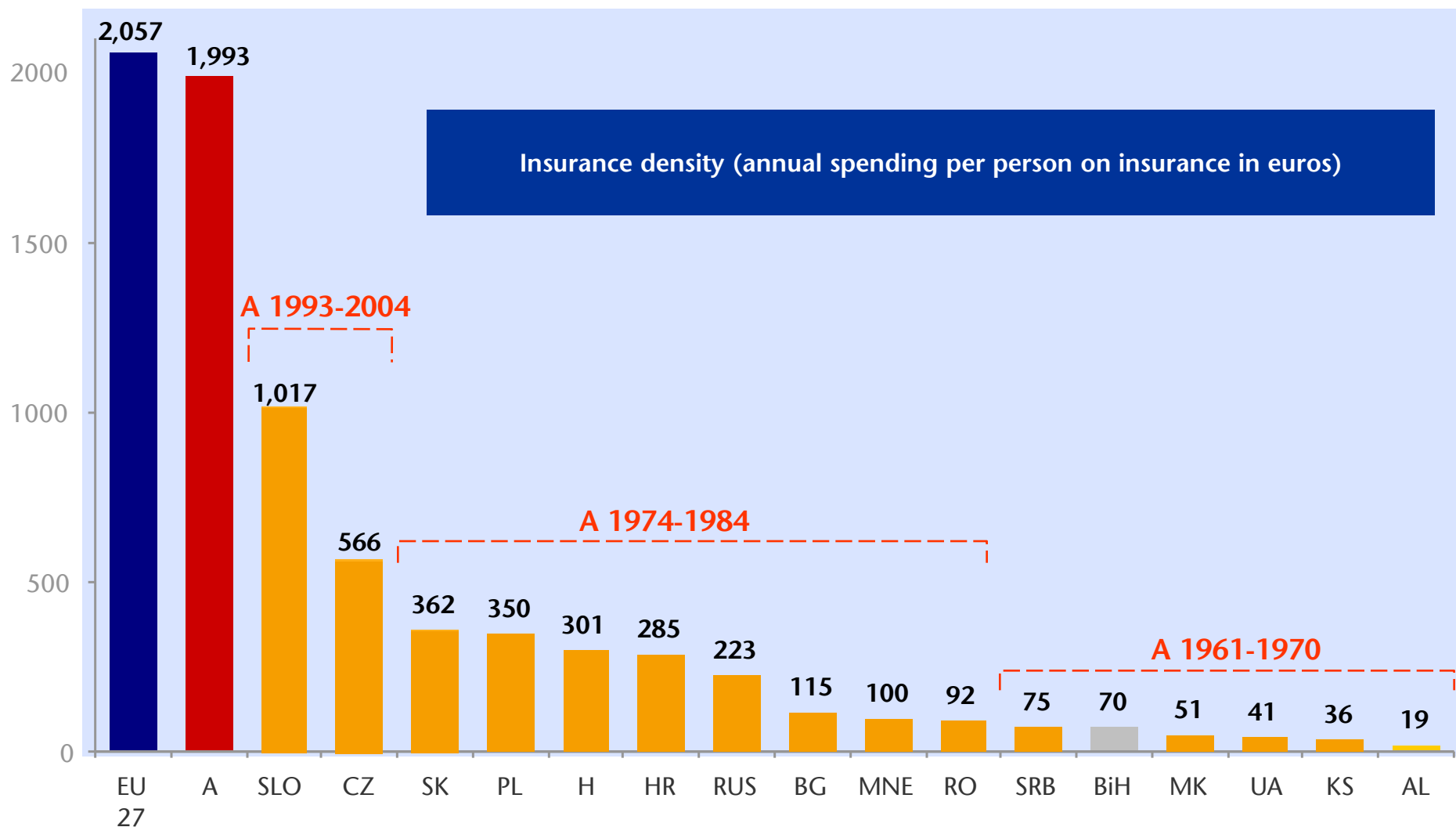
**Hannes Bogner, CFO**



## Strategy – Andreas Brandstetter

<b>Clients</b>	<ul style="list-style-type: none"><li>• Our goal is to double our number of clients from 7.5m in 2010 to 15m by 2020</li><li>• In 2011 we already gained more than 600,000 new clients increasing our number of clients to 8.1m</li></ul>
<b>Business focus</b>	<ul style="list-style-type: none"><li>• We are concentrating on our core business in our core markets</li></ul>
<b>Four key programmes</b>	<ul style="list-style-type: none"><li>• Increase profitability (UNIQA Austria) and productivity (Raiffeisen Versicherung)</li><li>• Profitable growth in CEE (UNIQA International) and value-based company management</li></ul>
<b>Earnings</b>	<ul style="list-style-type: none"><li>• Goal to improve earnings potential by up to €400m by 2015</li></ul>

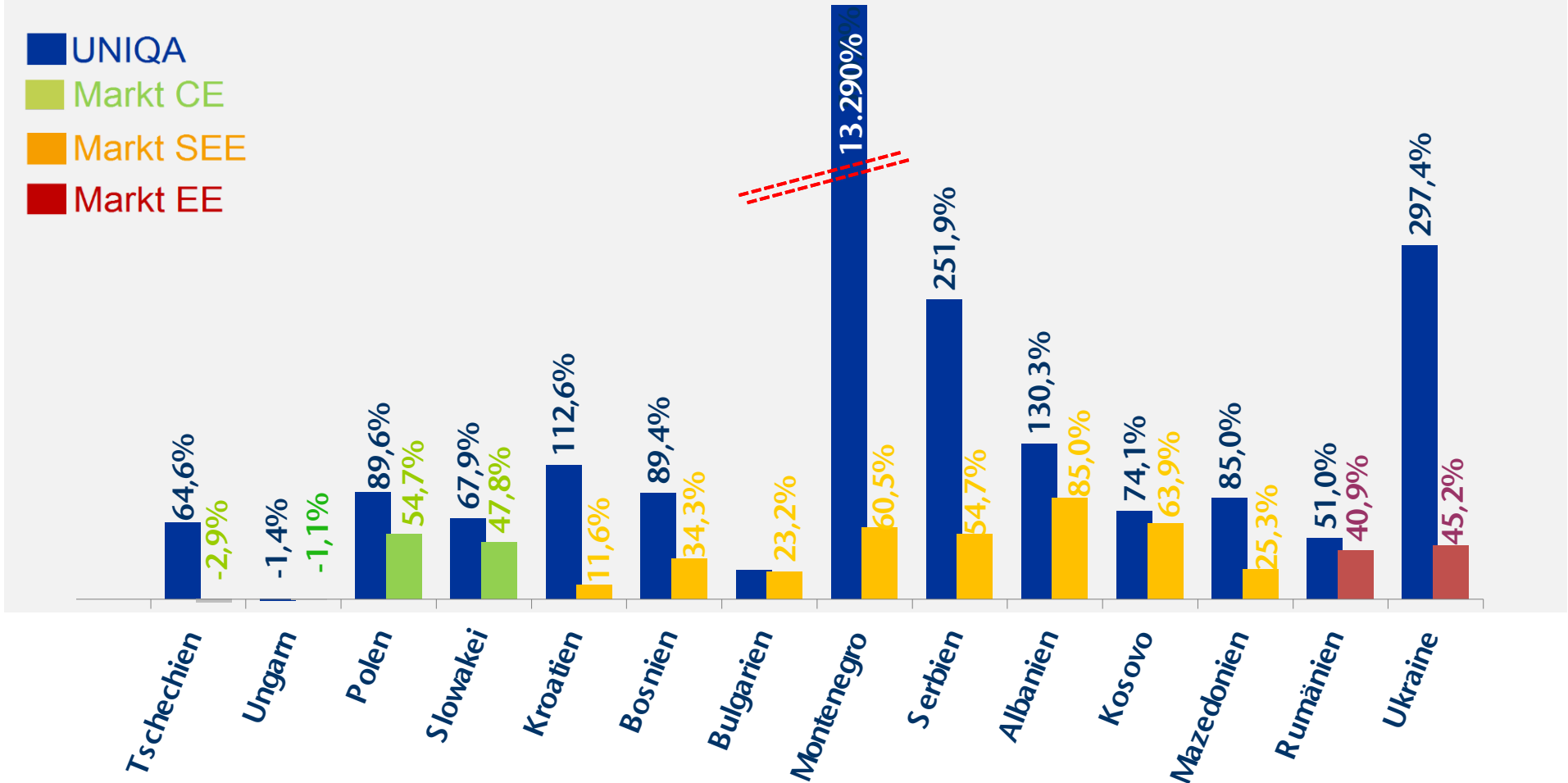
# Strong growth potential in CEE



Source: Sigma 02/2011; data for 2010

# UNIQA is growing faster than the CEE market

Premiums in CEE from 2006 to 2011: UNIQA up 55%, overall market up 24%



Central Europe (CE): Czech Republic Hungary, Poland, Slovakia

South Eastern Europe (SEE): Croatia, Bosnia, Bulgaria, Montenegro, Serbia, Albania, Kosovo, Macedonia

Eastern Europe (EE): Romania, Ukraine

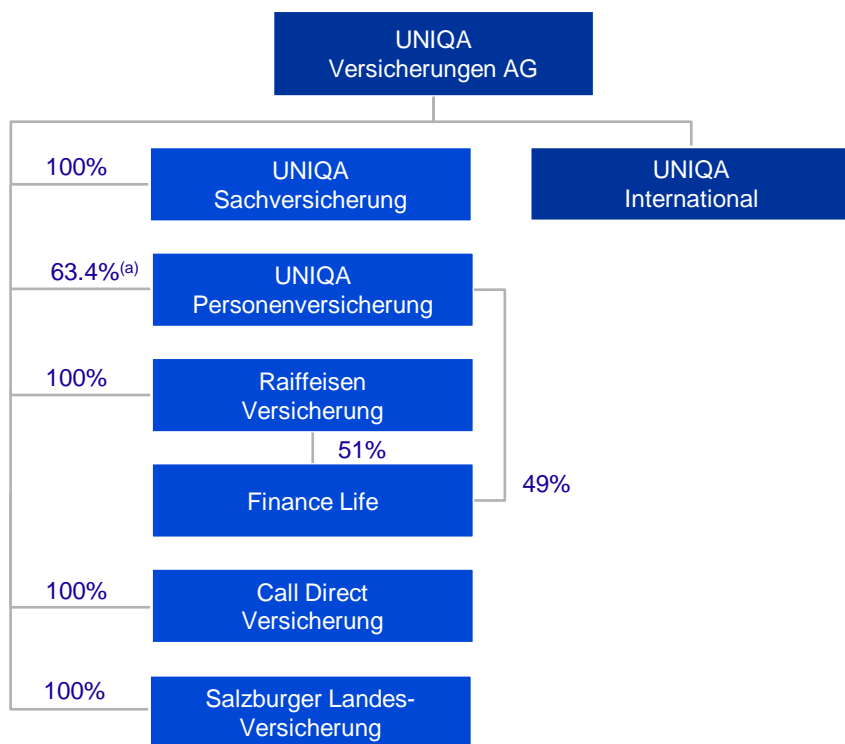
# Capital measures: Re-IPO as the central component

<b>Re-IPO 2013</b>	<ul style="list-style-type: none"><li>• Due to volatility in the capital markets, it is difficult to predict whether capital markets conditions will be favourable at the time of UNIQA's Re-IPO in 2013</li></ul>
<b>Capital increase</b>	<ul style="list-style-type: none"><li>• Growth doesn't wait. UNIQA wants to exploit current growth opportunities in CEE and is therefore planning an intermediary step this year: a capital increase in the amount of €500 million that will be underwritten by existing shareholders</li></ul>
<b>Growth measures</b>	<ul style="list-style-type: none"><li>• UNIQA is planning the following growth measures:<ol style="list-style-type: none"><li>1. Accelerated organic growth</li><li>2. Acquisition of EBRD minority shares in CEE</li><li>3. Selective acquisitions</li></ol></li></ul>
<b>Capital structure</b>	<ul style="list-style-type: none"><li>• The planned capital increase will strengthen UNIQA's capital structure. The increase in the solvency ratio will create the basis for the planned growth</li><li>• UNIQA continues to consider a Re-IPO to be a central component of its growth strategy. Preparations are underway: UNIQA is creating a new, market-friendly Group structure – subject to regulatory approval</li></ul>

# Simplified group structure\*

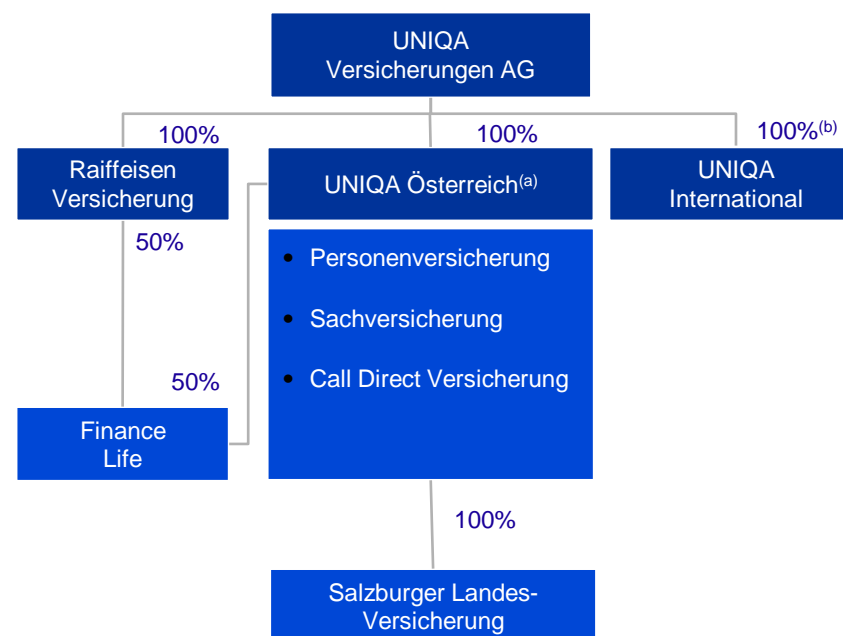
\* subject to regulatory approval

Current structure



(a) 36.6% Austria Privatstiftung and Collegialität Versicherung auf Gegenseitigkeit

Target structure<sup>(c)</sup>



(a) Formerly UNIQA Personenversicherung

(b) 25% via Raiffeisen Versicherung AG

(c) Final branding and legal structure to be determined.

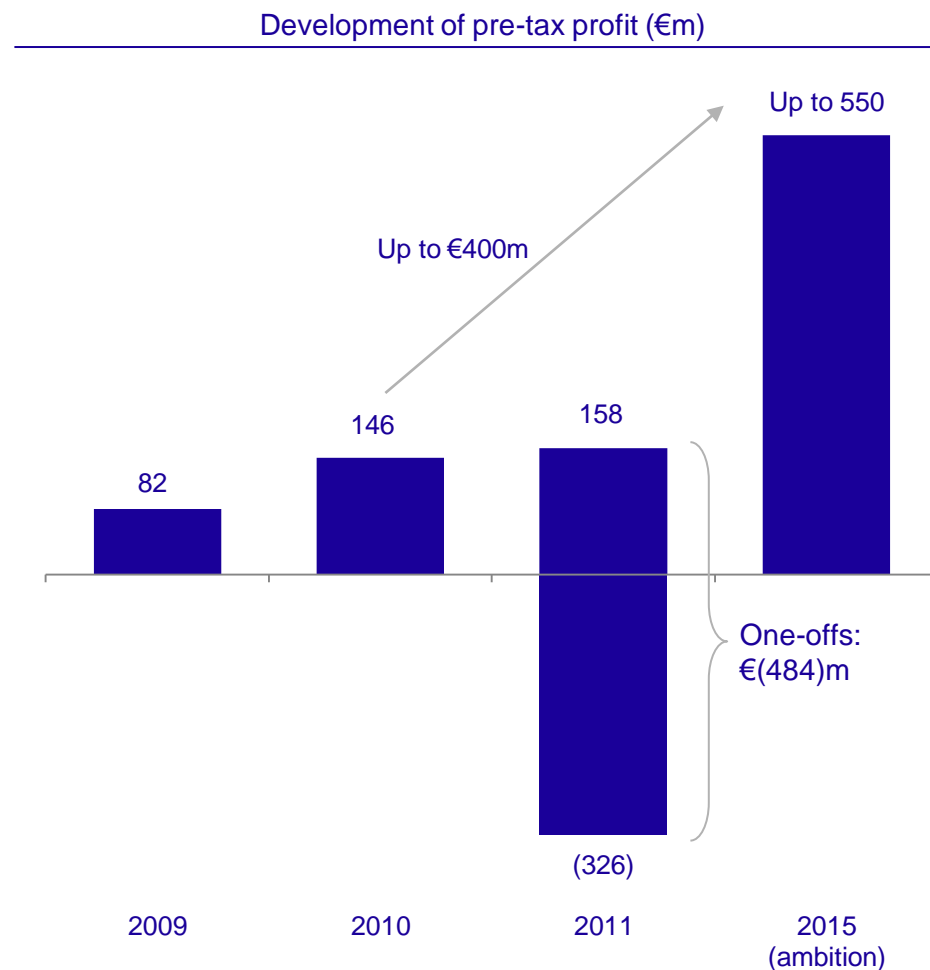


## Annual Results 2011 – Hannes Bogner



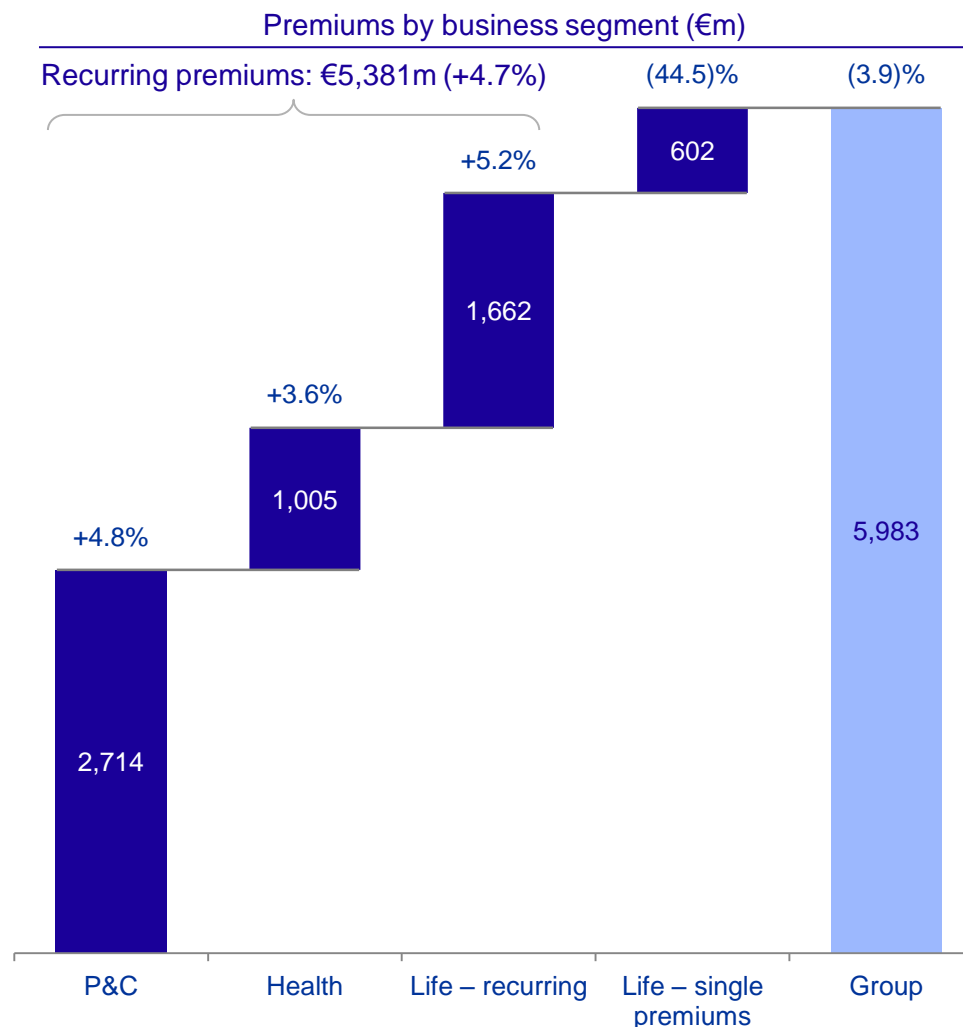
# Development of profit on ordinary activities

- Significant one-time effects of €(484)m are included in the profit on ordinary activities for 2011:
  - Write-downs on Greek government bonds: €(348)m
  - Restructuring costs for the repositioning of the Group: €(131)m
  - Impairments on participations/holdings and real estate: €(45)m
  - Positive effect from change in reinsurance strategy: +€40m



# Premium growth: business segments

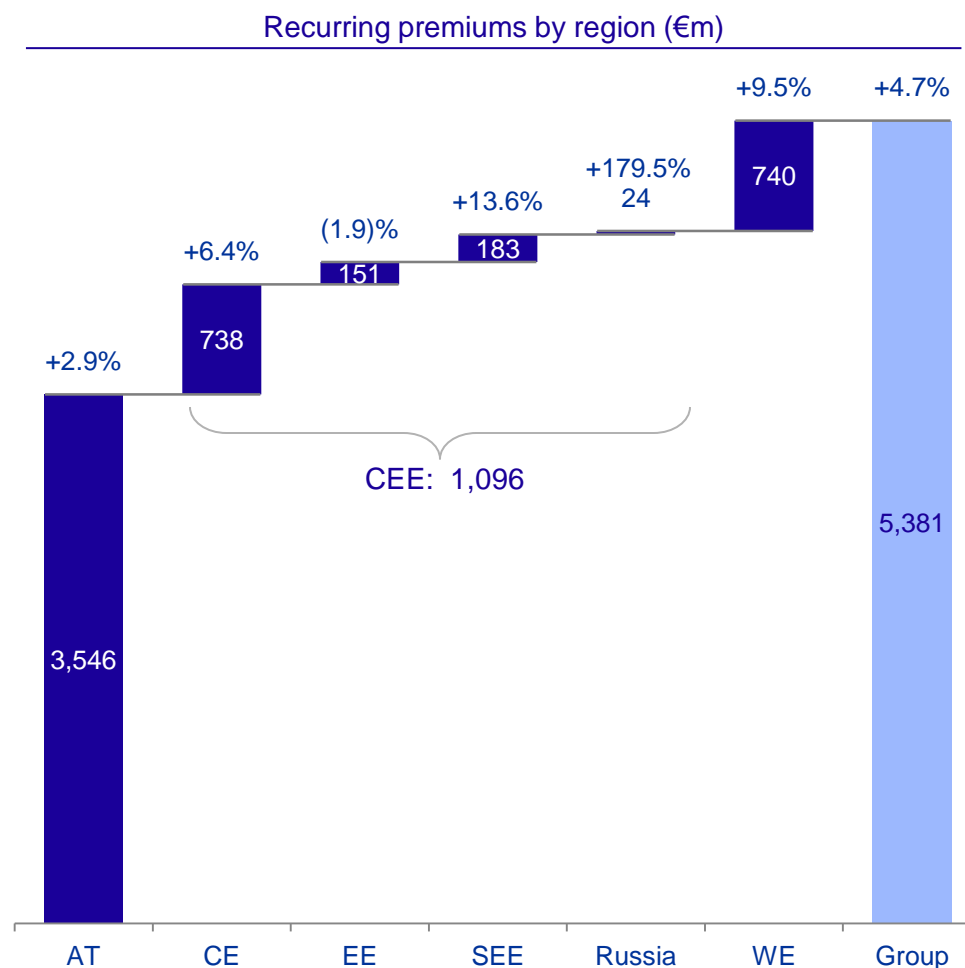
- Property and casualty insurance: premiums up 4.8% to €2,714m
- Health insurance: premiums up 3.6% to €1,005m, surpassing €1bn for the first time
- Life insurance: recurring premiums were up 5.2% to €1,662m. Life total premiums fell by 15% to €2,264m due to a decline in single premiums in Austria, Poland and Italy
- Single premiums fell by 44.5% to €602m. Classic single premiums fell by 34.6% to €432m, while single premiums in unit-linked life insurance fell by 59.1% to €178m



Note: Premiums written incl. the savings portion of premiums from unit- and index-linked life insurance

# Premium growth: regions

- **Austria:** Total premiums down by 3.7% to €3,685m.  
Recurring premiums up by 2.9% to €3,546m.
- Single premiums down by 63.3% to €140m due to the extension of the minimum holding period to benefit from tax advantages
- **Central and Eastern Europe:** Total premium volume declined by 4.2% to €1,240m  
Recurring premium development very positive: up 7.7% to €1,096m
- Single premiums down by 47.7% to €145m – especially down in Poland
- **Western Europe:** Total premiums sank 4.0% to €1,057m – primarily due to deterioration in life insurance in Italy and Liechtenstein  
Recurring premiums very positive, up 9.5% to €740m
- Single premiums down 25.5% to €317m due to deterioration in the Italian business

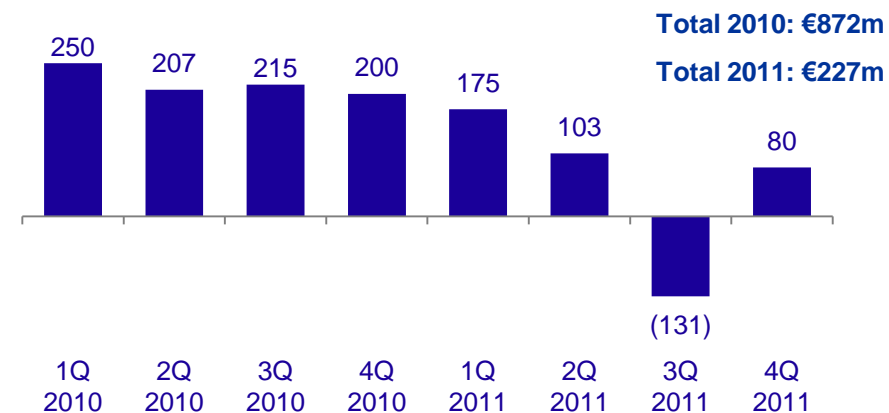


Note: Premiums written incl. the savings portion of premiums from unit- and index-linked life insurance;  
CE = Central Europe, EE = Eastern Europe, SEE = Southeastern Europe, WE = Western Europe

# Net investment income

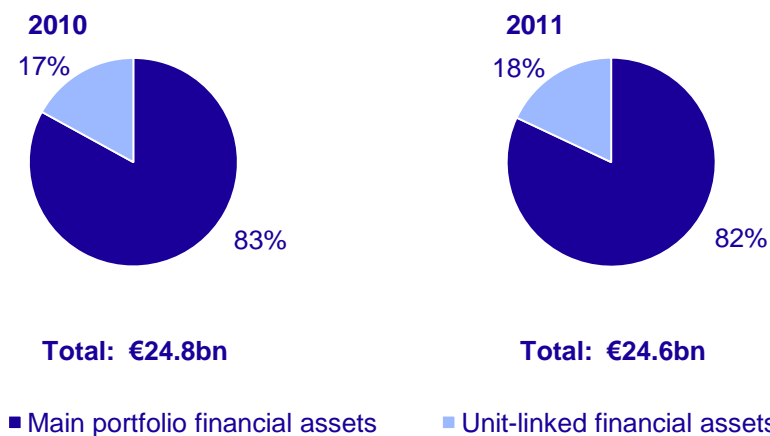
- Net investment income was significantly impacted by adverse market conditions and developments in Greece
  - Largest share of write-downs in Q3
  - Q2 and Q4 less impacted but still below 'normal' levels compared to Q1
- Severe falls in equity prices in August 2011 with additional impact on Q3 result
- Slight increase of unit-linked financial assets in investment portfolio compared to 2010

Net investment income (€m)



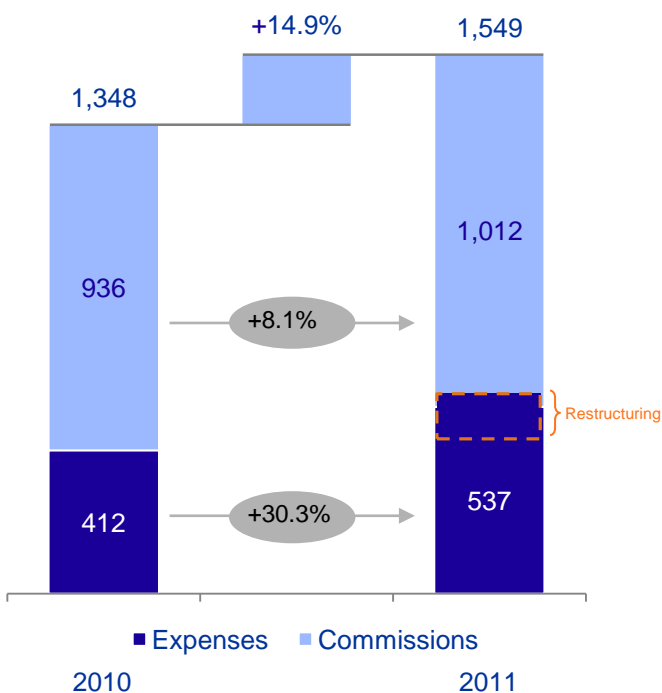
Note: Excluding unit-linked

Investment breakdown

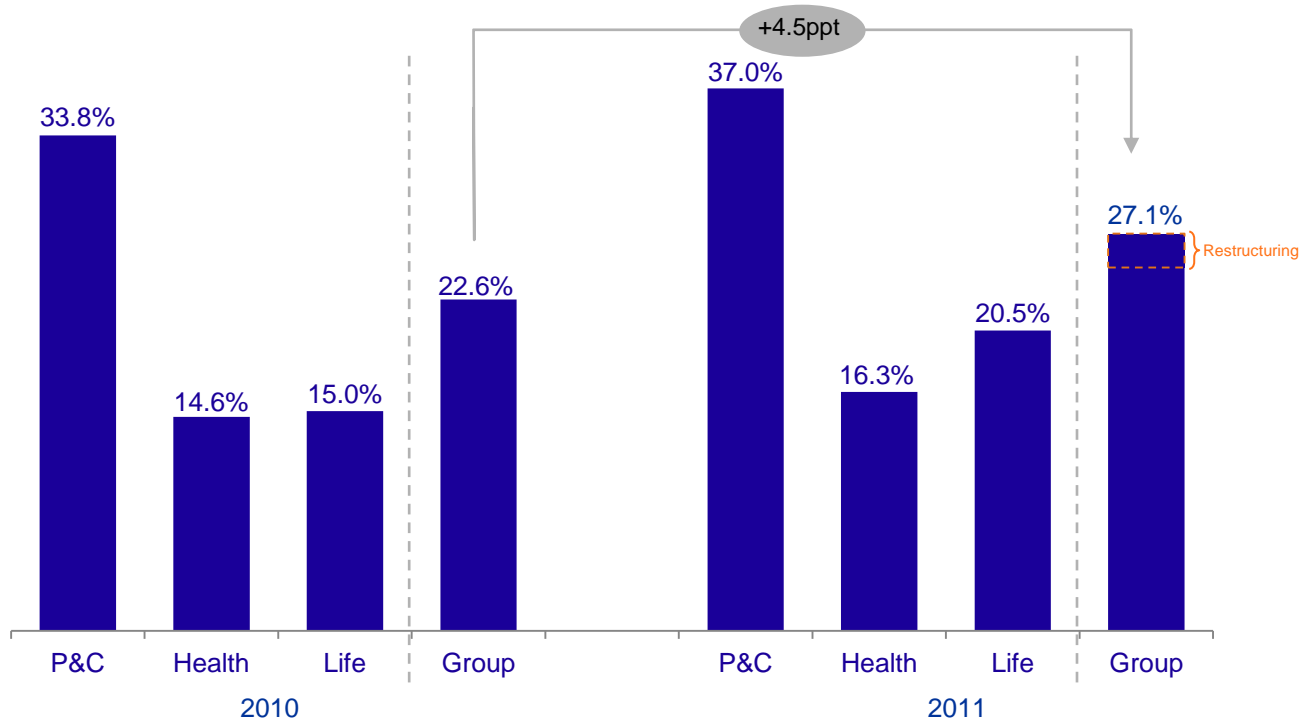


# Operating expenses

Operating expenses (€m)



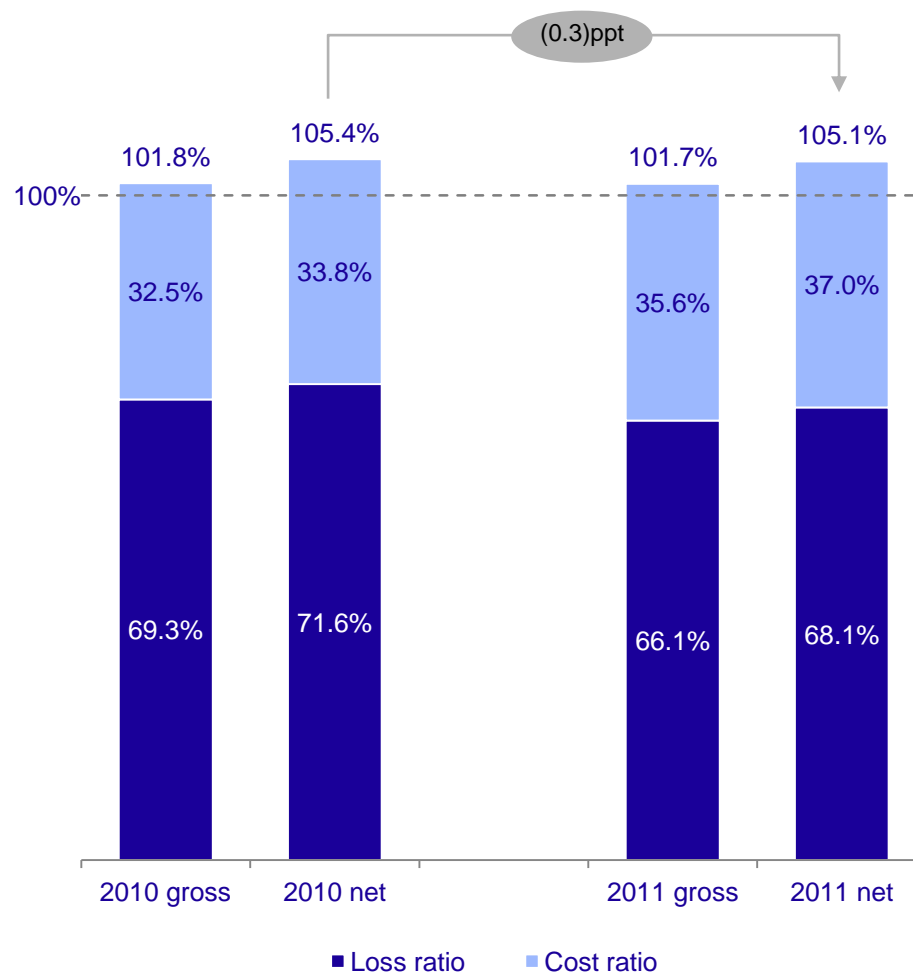
Cost ratio



- Operating expenses increased by 14.9% to €1,549m due to one-time restructuring costs for our strategic repositioning and CEE growth.
- Other operating expenses (net of reinsurance) increased by 30.3% to €537m (€406m excluding restructuring costs)
- Cost ratio (net of reinsurance) increased by 4.5 percentage points to 27.1%. Excluding one-time restructuring costs, the Group cost ratio stood at 24.8%

# Combined ratio (P&C)

- Gross loss ratio (before reinsurance) improved by 3.2ppt, falling to 66.1%, helped by the good development of claims and no major natural disasters. Net ratio after reinsurance improved by 3.5ppt, falling to 68.1%
- Gross cost ratio deteriorated by 3.1ppt to 35.6%, impacted by restructuring costs. Net cost ratio deteriorated by 3.2ppt, rising to 37.0%
- Gross combined ratio (before reinsurance) decreased by 0.3ppt to 105.1% due to the improved claims development. Net ratio improved by 0.1ppt to 101.7%. Excluding restructuring costs, the net combined ratio was 101.0%





**UNIQA Group**

## **UNIQA 2.0: Focus on Re-IPO in 2013**

**27 April 2012**

**Andreas Brandstetter, CEO**

**Hannes Bogner, CFO**

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